

# Proposal to strengthen the partnership between UNIDO and Japan

UNIDO will enhance its cooperation with Japan in the areas identified in this document, in close consultation with the relevant Japanese counterparts and within the bounds set by the Organization's mandate and its constitutional, financial and regulatory framework.

#### I. Priority Issues

# 1. Japanese private sector contribution to Inclusive and Sustainable Industrial Development and poverty eradication

Poverty remains the central challenge of our world. In order to reduce and finally eradicate poverty, it is essential to achieve sustainable economic growth by strengthening the private sector and manufacturing industry through measures such as human resource and infrastructure development.

UNIDO recognizes that such growth should be "quality growth (inclusive, sustainable and resilient)", which is underlined in the Development Cooperation Charter of Japan and fully in line with UNIDO's mandate of inclusive and sustainable industrial development. To achieve this, UNIDO makes use of the technology, know-how, and finance of the private sector of Japan in accordance with UNIDO's procurement rules.

In light of the above, UNIDO has been promoting foreign direct investment (FDI) and technology transfer from Japan through ITPO Tokyo's "delegate programme" which invited 28 delegates and arranged 108 investment seminars and held 765 bilateral business meetings with Japanese companies and institutions over the past three years (2012–2014). Over the next two years UNIDO will arrange 20 delegate programmes and 80 investment seminars or workshops in Japan and will support more than 100 Japanese companies in investment and technology transfer through bilateral business meetings in Japan and overseas.

Moreover, in relation to its Programme for Country Partnerships (PCP), UNIDO will make every effort to explore cooperation with the Government of Japan, bilateral development cooperation agencies and the Japanese private sector in advancing this initiative.

#### 2. Cooperation for Global Issues

### (1) Human Security

In line with the UNGA Resolution 66/290, UNIDO continues to reflect the Human Security approach in its policy and strategy documents and organizational structure. During the period 2015-2016, UNIDO will promote the human security approach by supporting the organization of events related to human security in the field of industrial development.

#### (2) Environment Energy and Climate Change

UNIDO continues to cooperate with Japanese municipalities for the promotion of global sustainable cities. UNIDO continues high-level participation in the East Asia Low-Carbon Growth Partnership Dialogue. UNIDO continues to contribute to global environment issues through helping developing countries to meet the requirements of the Montreal Protocol (MLMP), Stockholm Convention, and Minamata Convention and contributes to the mitigation of Climate Change through the promotion of energy efficiency and renewable

energy. UNIDO was ranked as the top implementing agency of the MLMP for the year 2013, having been ranked first for 11 out of 13 evaluations.

UNIDO continues to use environment, energy and climate change related best available technologies, including Japanese technologies.

UNIDO also continues to implement the LCET (Low Carbon and Low Emission Clean Energy Technology Transfer) programme in Ethiopia, Kenya and India in close cooperation with the Ministry of Economy, Trade and Industry of Japan.

#### (3) Post-2015 Development Agenda

UNIDO continues to actively promote inclusive and sustainable industrial development or ISID, so that the importance of an industry-related goal and associated targets will be duly reflected to the post-2015 development agenda. This will help Member States to achieve sustainable development as a universal goal. Since the objective of ISID is in line with the principle of "quality growth" promoted by the Government of Japan, this endeavor will also help the Government of Japan to achieve its policy priority.

#### (4) Support for Small Island Developing States

The ISID approach has gained wide recognition in Small Island Developing States (SIDS). Recently, UNIDO's support to small islands in the field of energy was recognized at the Caribbean Energy Security Summit hosted by the US Department of State and Vice President Biden in January 2015 in Washington DC. Later this year, the Heads of the Pacific Islands will approve the establishment of the Pacific Centre for Renewable Energy and Energy Efficiency, following the opening of a similar Centre in Caribbean in July 2015. UNIDO continues to provide support to the establishment of those Centers. UNIDO is ready to further support the development of SIDS in cooperation with the Government of Japan, which joined the SIDSDock partnership in December 2011.

#### 3. Cooperation for the development of Africa

UNIDO has been a key contributor to the Tokyo International Conference on African Development (TICAD) since the inception in 1993. UNIDO organized four side events, including one with AUC, during the TICAD V conference.

UNIDO will closely cooperate with the Government of Japan towards the success of TICAD VI, including organizing side-events during the conference. UNIDO will make every effort to secure the participation of a strong UNIDO delegation, led by the Director General, at the TICAD VI Conference.

While UNIDO is supporting the Yokohama Action Plan (2013-2017) through 17 projects, UNIDO continues to pay due attention to the Yokohama Declaration and Yokohama Action Plan for African development emanating from the TICAD process.

UNIDO promotes foreign direct investment in Africa through appropriate mechanisms and cooperates closely with the private sector of Japan in this context. UNIDO explores continued cooperation with Japan with regard to African industrial development.

#### II. Measures for effective management

#### 1. Strengthening UNIDO's operation

UNIDO has been undergoing a series of financial, administrative and programmatic reforms since the mid-1990s. This has resulted in continuous improvement of effectiveness and efficiency. UNIDO's increased efficiency is highlighted by the doubling of its technical cooperation delivery over the past decade with virtually unchanged staff levels. A thorough assessment of UNIDO conducted by European Commission (EC) came to the conclusion that the systems, controls, rules and procedures that are used in relation to internal control, accounting, external audit, procurement and sub-delegation are in compliance with the strict standards required by the EC.

UNIDO further improves its efficiency and effectiveness, through continuation of its various reforms, including results based management, human resource management, and efficiency and effectiveness of the field network.

UNIDO strengthens strategic and policy level dialogue with donor countries and take full note of the position of the Government of Japan on the programme and budget of the Organization. UNIDO continues to consult with the Government of Japan and other Member States on the budget of the 2016-2017 biennium in the course of the budget preparation process.

#### 2. Japanese representation in the Secretariat

UNIDO currently employs 18 staff members from Japan at professional level, of which 3 are at Director-level or above. Based on statistics of the UN System Chief Executives Board for Coordination (CEB) in 2014, UNIDO is ranked one of the top three UN organizations among 35 major UN agencies in terms of the ratio of Japanese nationals among the total of professional staff members. In May 2015, this ratio stood at over 7 per cent. UNIDO has furthermore a strong record of supporting the career of Japanese Junior Professional Officers (JPO), many of which have become staff members in UNIDO or other UN entities.

UNIDO, in accordance with its Staff Regulations and Rules and thus paying due regard to the importance of recruiting the staff on a wide and equitable geographical basis, does its best to continue to support the representation of Japan in the Secretariat structure.

#### 3. Increasing visibility

UNIDO publicizes its projects funded by, among others, the Government of Japan and increases its visibility through various forum activities, including donor meetings.

#### 4. Japan-UNIDO multi-stakeholder cooperation dialogue

UNIDO proposes to hold a "Japan-UNIDO multi-stakeholder cooperation dialogue" twice a year in Japan inviting present and potential cooperation partners of UNIDO, including the private sector and bilateral development cooperation agencies, to disseminate relevant information about UNIDO, and to identify needs, demands and suggestions for enhanced cooperation.

#### 5. Monitoring and reporting

UNIDO implements projects funded by the Government of Japan effectively and promotes communication with the Government of Japan for better coordination on

these projects.

UNIDO will report to the Government of Japan once a year on the progress of this proposal, including the monitoring of projects funded by the Government of Japan and their outcomes.

## III. Expected support from Japan

UNIDO appreciates and counts on the cooperation and support of the Government of Japan while implementing the various measures above.

- (1) The Government of Japan continues to support UNIDO as a valued partner in the pursuit of important issues for development cooperation by sharing and promoting the principles of industrial development.
- (2) The Government of Japan supports UNIDO's reform and actively participates in its policy making processes as one of the major Member States supporting UNIDO.